



CREATING OPPORTUNITY



2021 ANNUAL REPORT
YOUTH OPPORTUNITY CENTER

A UNITED FRONT

Maybe nearly three decades of leadership at the YOC has influenced me, but lately, more and more, I'm seeing so many parallels between the experiences of the YOC as an organization, and the lives of the kids we serve. In last year's Annual Report, we talked a lot about resilience and how our organization needed to demonstrate a sense of resilience not unlike so many of our residents. Well, another year has come and gone, and I find myself mulling over the fact that, again, the YOC finds itself in a situation so similar to our kids. We're confronting daunting issues while sensing great opportunity. Over the horizon of current circumstance lies the precipice of amazing potential. But, it cannot be done alone. To really excel into an awakening of these opportunities is going to require a unified effort. From our staff, from our Board members, from our donors and our partners in child welfare world. Without unity – of people, mission and purpose – opportunity becomes elusive.

These past months have seen major changes in the world, in our industry, on our campus. We're seeing great changes in child welfare – changes that, weathered properly, hold great potential for the YOC and our residents. We've shifted programming, addressed kids with greater needs than ever, adjusted to a changed labor market and positioned ourselves to rise above the calamity of a global pandemic. It has not been without challenge, but with the collective efforts of our stakeholders and with the support of you, we look to the future with anticipation of what could be.

So, as we reflect on the past 12 months, and look ahead to the coming year, let me be the first to thank you for your continued support. The opportunities we have in store when looking to the future would not be possible without you. Just as we at the YOC come together to support our residents, to give them opportunities for the future, you – our stakeholders – have banded together to support us.



Rick Rowray
YOC CEO

FINANCIALS

Combined financials of the YOC and YOC Foundation
July 1, 2020 - June 30, 2021

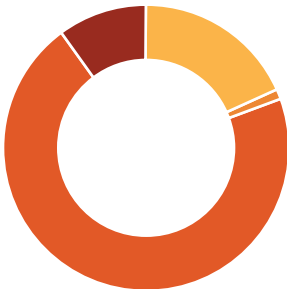
SOURCES

Contracts & Service Agreements	\$3,267,671
Contributions & Investments	\$1,389,243
Federal COVID Assistance	\$4,875,996
Per diems	\$14,359,629
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TOTAL	23,892,539



USES

General Operating	\$4,494,635
Non-Operating	\$130,232
Personnel	\$16,864,699
Reserves*	\$2,402,973
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TOTAL	\$23,892,539



Numbers reported are pending finalization of annual audit.
*Reserves include Federal COVID Assistance monies that had been allocated, but not yet spent at the close of the fiscal year.

BY THE NUMBERS

FY 2021 IN REVIEW

616
Donors

5,843
Donations

\$44,505
Largest single gift

\$110,863
Grant dollars received

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Rick Rowray

YOC CEO

Laura Retter

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Jeff Parsons

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2021-2022

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*deceased

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July 1, 2020 - June 30, 2021

\$100,000+

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Hospital
Anonymous

\$25,000 - \$99,999

George and Frances Ball
Foundation

\$10,000 - \$24,999

Performance Services
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The Community Foundation of
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\$5,000 - \$9,999

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