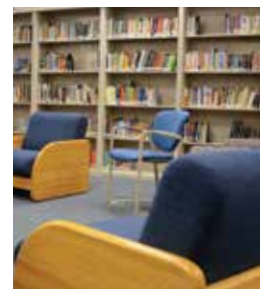




2017-18 ANNUAL REPORT





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VISION

If we can help save a child,
then why couldn't that child save the family,
the neighborhood,
the community, the world?

MISSION STATEMENT

We help catch children who have fallen...
fallen on hard times, fallen between the cracks,
fallen from grace.

We pick them up. We stand up for them. We
teach them to stand on their own. Then we
watch them give back to their families, their
neighborhoods, their communities, their world.

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Each year has its own challenges and achievements and 2017-18 was no different. We are happy to report that the resources from our first capital campaign are being invested and creating a true impact on programs and facilities that are changing the lives of children and families. As we move forward into the next twenty-five years, our team continues to implement numerous initiatives from our current strategic plan. This diligent and persistent effort is needed as we seek to fulfill our mission.

In this year's Annual Report, we would like to share three stories that capture the importance of the work we do at the YOC and the significance of your ongoing support.

Enrichment Beyond Education | Take in the story of how our education team goes above and beyond to bring educational programs to the kids on the YOC campus. In particular, read how our Summer Enrichment program provides innovative and hands-on experiences for our kids during the summer months when traditional school is out. I know you will be inspired by the dedication of our staff and the way the kids were impacted and moved to make a difference.

A Little Renovation and a World of Change | Thanks to funds from our capital campaign we were able to make physical renovations in a few programs that were certainly needed. In addition to structural changes and repairs, you will learn how changing the color scheme in bedrooms, buying new bedding and blankets, and purchasing new furniture all help children feel cared for and loved. These very important changes help our staff transform the lives of youth.

The Compounding Effect of Our Mission | Anyone can write a check to an organization that they believe is making a difference, however, sometimes it takes digging deeper to truly understand what one's money is going toward and the impact that it is making. This is what happened in the lives of Jay and Cathy Halteman. The long-time Muncie natives were introduced to the YOC when a friend invited them to a lunch program followed by a tour. After touring the facilities and feeling the impact of the Youth Opportunity Center on young lives, they became loyal monthly donors to help change the future for children. Jay and Cathy, like many of our generous donors, realize that they are not just writing a check to rehabilitate kids, but that their gift is making a difference in whole families, whole generations.

We hope you are inspired and encouraged as you read the stories of impact and know that the team at the YOC is as committed as ever to helping children look forward to a promising future. We invite you to join us in this most worthwhile journey.

Rick Rowray, CEO

ENRICHMENT BEYOND EDUCATION



"It was kind of an 'ah-ha' moment for the girls," stated Megann Parkison, the education coordinator for the YOC, "They couldn't fathom that children in Michigan are without clean water. They all wanted to do something to fix the problem."

Many youth dread the idea of taking educational classes during the summer, however, at the YOC many of the youth welcome the opportunity to think outside of the box in an educational setting throughout the summer months. The educational enrichment program is designed to keep youth engaged during the summer when they are no longer in school. Last summer, about 60 residents participated in the elective credit, credit classes and remedial courses as part of their summer experiences. The courses, material, and projects are all catered to the youth in a way that best meets their own educational needs and interests.

While every class is designed in hopes that the youth might relate to or feel passionate about what they are learning, there are always surprises along the way. You never know how the youth will connect to certain lessons or projects, and what will come out of these connections. Last summer students earned an agriculture elective credit as part of the program. The goal was to teach a group of female residents about the aspects of the environment that they might not know much about and to encourage more sustainable living.

While the lesson plan was full of projects and videos, the educational assistant had no clue of the reaction she would get following the showing of a documentary about the water crisis in Flint, Michigan. At the end of the video, the girls were completely silent,

were suffering from this crisis, and that is something they understand. In addition, the areas affected were mostly impoverished, which is something else most of these kids can relate to," Parkinson stated.

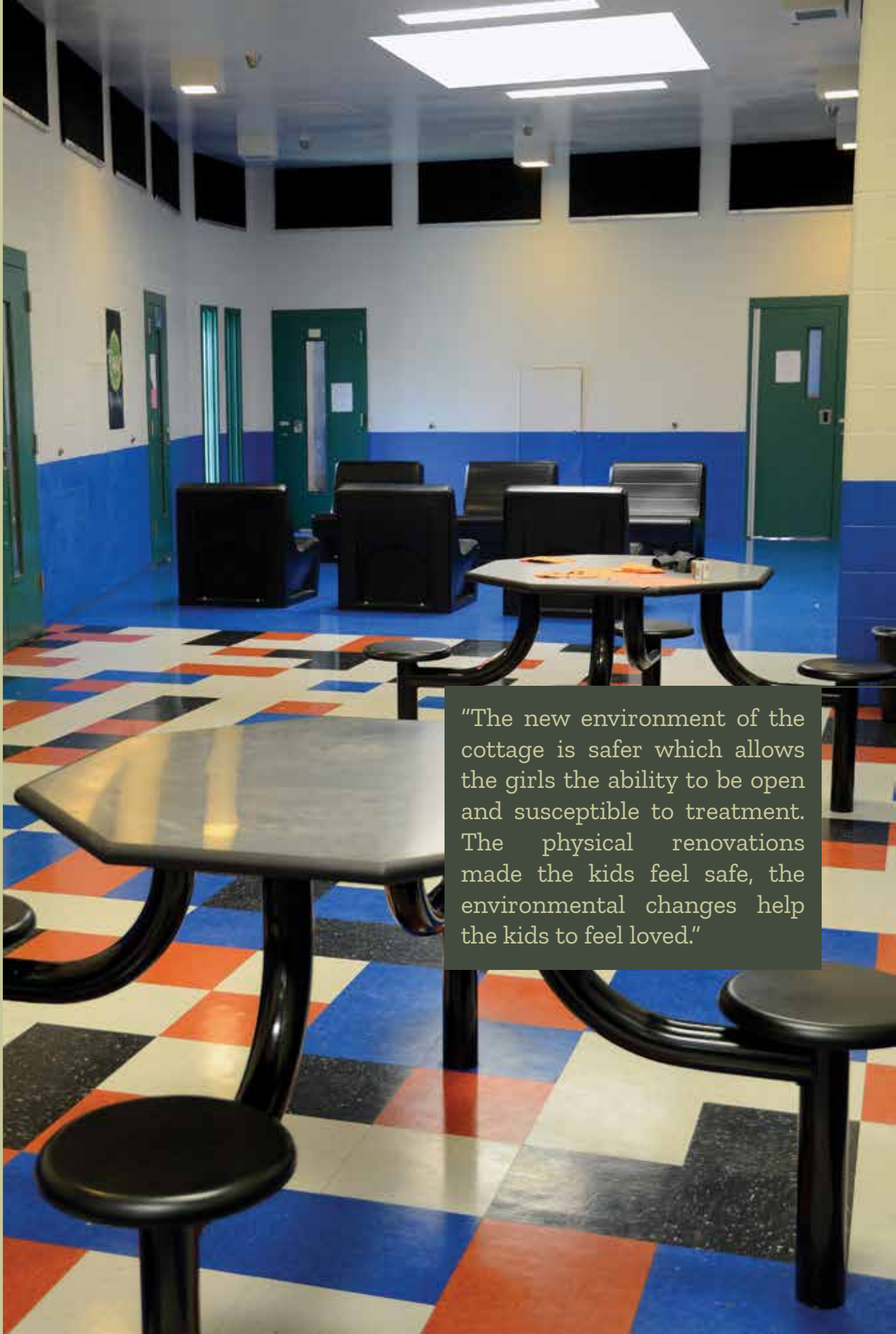
At the conclusion of summer enrichment, the kids celebrated their successes with exhibits displayed of their various wooding working pieces, science experiments, and research projects they completed. The kids worked together on projects to show what they had studied in the course and to share this knowledge with staff across campus. This not only allows the youth to demonstrate what they had learned, but it also provided an opportunity for team-building amongst residents. Parkinson stated, "Our educational assistants and staff are very creative and our kids flourish as a result of the non-traditional educational programming. Summer enrichment is very rewarding for staff and residents."



While the original plan was to move on to other agricultural topics, the educational assistant for the class really grabbed onto the girls' passion for this topic. They ordered books about the crisis and spent the next few days discussing similar issues across the globe. "I think many of the girls could relate because they knew that kids



A LITTLE RENOVATION AND A WORLD OF CHANGE



"The new environment of the cottage is safer which allows the girls the ability to be open and susceptible to treatment. The physical renovations made the kids feel safe, the environmental changes help the kids to feel loved."

We all understand that if a child is not feeling safe or cared for or if their basic needs are not being met, they cannot truly begin to develop and grow as a young person. As parents, we may take this for granted in our homes because we know that our kids feel safe. However, for YOC youth who have experienced extended periods of abuse and abandonment, seen significant abuse of substances, and witnessed a variety of violent situations; feeling safe does not come easily.

Over the course of our history, we have watched our youth exhibit emotional distress and behavioral challenges which impacted our ability to provide the most effective treatment services needed in the settings that were once used to treat less-severe behaviors. Through the generosity of individuals, corporations and foundations, we have been afforded the opportunity to make structural changes in our treatment programs across campus. Some of the changes include building more secure storage cabinets, removing walls to allow for an open living space, installing new flooring and paint, personalizing bedrooms, and purchasing new furniture. Polly Craig, YOC Foundation Executive Director remarked, "We are so grateful for the generosity of this community and beyond to support our youth."

Cottage Manager Amber Amerson noted,

One program which presents with potentially the most obstacles is the Treatment for Adolescent in Secure Care (TASC) program. This program works with adolescents with the most severe mental health needs who demonstrate behaviors of the highest acuity. After 20 years, this program is being renovated. When the initial construction began, resident "Amy" wanted to talk with a supervisor about the plans for the program and

had suggestions for the color scheme for her living area, including area rugs, pillows, etc. She has a lot of treatment needs however she is still a teenager who gets giggly over cute decorations, fluffy blankets and pink colored walls.

Changing the color scheme in bedrooms, buying new bedding and blankets, and purchasing new furniture all help children feel cared for and loved. These very important changes help our staff transform the lives of youth.



**THE COMPOUNDING EFFECT
OF OUR MISSION**



Anyone can write a check to an organization that they believe is making a difference, however, sometimes it takes digging deeper to truly understand what one's money is going toward and the impact that it is making. This is what happened in the lives of Jay and Cathy Halteman. The long-time Muncie natives were introduced to the YOC when a friend invited them to a lunch program followed by a tour. After touring the facilities and feeling the impact of the Youth Opportunity Center on young lives, they become loyal monthly donors to help change the future for children.

"You can't go on that tour and not be inspired," Cathy expressed. The couple stands in agreement that the future is in the hands of children, and therefore, investing in the next generation is imperative. "We asked ourselves, 'where can our donations make the most impact?' and the answer was YOC because of the compounding effect it has." They both agree that the mission of the YOC goes further than just impacting the lives of the children, but the effects trickle down to the overall well-being of the community and the economy.

Before their involvement with the YOC, the couple saw the facilities much like many might when they drive by the campus. "Before we really learned about what happens here, we would drive by and think, 'that's where the kids who have gotten into trouble go.' We saw it as a juvenile detention--we had heard it called kid's jail." It wasn't until the couple participated in the Lunch and Learn program hosted monthly by the YOC, that they were able to understand that the campus is much more than this, and the children have much more to offer than their past and upbringing might indicate. This sparked a fire in the couple to contribute to this mission.

As grandparents to five boys, the Haltemans are aware of the impact that they are making not only in the lives of the children at the YOC but in the lives of the future generations. In their eyes, it goes far beyond saving a single child, instead, their contribution is going forth to

change the lives of generations to come. They recognize that the YOC fights the internal and external struggles that these children face by working at the root of the problem to better the overall demographic.

A person's childhood can impact the road to the rest of their life, and by putting an end to a pattern of abuse, you can save entire generations down the road.

"This trend...It has to stop somewhere. These children have children, and by stopping this trend early, by pouring into them, you are affecting the future generations," Jay passionately expressed. "The heartache that it prevents down the road" Cathy added, "To talk to these kids who are so troubled, and then to know that they may one day be better parents...I can't think of anything else that pays the dividends that this provides."

Jay and Cathy, like many of our generous donors, realize that they are not just writing a check to rehabilitate kids, but that their gift is making a difference for whole families, whole generations. This impact rarely stops with a single child, but instead, it can change the course of entire lives in a compounding way that pays off far more than any dollar amount.

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Melissa Trotti
Becky Tuck
Matthew Turner
Karla Twilley
Michael Van Cleave
Brandi Van Meter
Jada Veneable
Shandell Vickery
Lacey Vincent
Brian Volbrecht
Peggy Vore
Tyler Wagner
Cindy Ward
Jarae Ward
Paul Ward
Phil & Becky Watson
Phil & Debby Webber
Taiwana Webster
Jenalyn Weinhhammer
Andrew Weissmann
Jamie Welch
James West
Douglas & Kathy White
Michael White
Jayln Whiteaker
Paul & Cynthia Whitehair
Dean & Lari Whitesel
Janese Whitfield
Crystal Wicker
Keersten Wilkey
Jamia Williams
Jill Williams
Jordan Williams
Rashad Williams
Sophine Williams
Sonya Willis
Tyler Willis
Jerrod Wilsford
Cody Wilson
Katy Wilson
Tiara Winkle
Matthew Wischnowski
Dr. John & Sandra Worthen
Christine Wyman
Dr. Laura Yacko
Latoya Young

Justin Zacharias
Alexis Zirkle
Ken Zvokel

GIFTS IN KIND

Advance America
Amazing Joe's Grill
Art Association of
Henry County
Automotive West
Back to School Teachers Store
Bailey's Muncie Dry Cleaners
Ball State University CVC
Ball State University Football
Pat & Jane Botts
Steve & Linda Brackney
Craig Brockie
Brother's Bar and Grill
David & Susie Bundy
Tom Burns
Lauren Butler
Cardinal Greenways
Chameleon Salon
The Children's Museum
of Indianapolis
Chili's Bar and Grill
College Avenue UMC
David & Susanna Combs
David & Shari Conner
William & Karen Cox
Joe & Polly Craig
Laura & Dave Crampton
Crew Carwash
Cricket Wireless
Pastor Danny Curry
Dairy Queens of Muncie
Destiny Christian Academy
Kathryn Drumm
Craig Eichholz
Mike & Debbie Emmons
First Merchants Bank
First UMC
Fishers Pediatric Dentistry
Foursquare Church
Bob & Carolyn Futrell
Marilee Gardner
Jessi Ghezzi
Nova Gilliatte, Jr.
Gorman Bunch Orthodontics

Benjamin & Chris Graber
Grace Evangelical Lutheran
Greek's Pizzeria
Barry & Kim Green
Brian & Deena Green
Dennis & Shirley Green
Gary & Kyle Green
Mark & Brenda Green
Laura Groves
Kimberlie Hall
Brad Harlow
Liz & Eric Hatchell
William & Darlene Heath
Henry County Young Life
Keith & Linda Hiatt
Holy Trinity Lutheran Church
Horning Roofing &
Sheet Metal Co.
Jack & Sylvia Howard
Lori Huddleston
Indianapolis Colts
Indianapolis Indians
Indianapolis Zoo
Indy Fuel
Jack's Donuts of Muncie
Live Nation
Sharon Loveless
Lowe's
Donna Lowhorn
Lucy Couture Boutique
Laura Mahan
Dr. Katrina Mallory
Malouf Foundation
Malysa May
McAlister's Deli
Gary & Sheila McCullough
Meijer Store #136
Jessica Miller
Suzette Miller
Kevin & Carol Miller
Minnetrista
Dana Mitchell
Rodney & Andrea Morrow
Muncie Children's Museum
Muncie Civic Theatre
Muncie Downtown Dev
Partnership
Muncie Visitor's Bureau
Murray's Jewelers

Northeast Oral
Maxillofacial Surgery
Outback Steakhouse Store #1522
Outfitter
Pacers Sports & Entertainment
Park Chapel Christian Church
Jennifer Parks-Strack
Jeff & Jenni Parsons
PEO Chapter CV
Preceptor Beta Pi
Preferred Vending
Lindsay Price
Pridemark Construction
PrimeTrust Federal
Credit Union
Psi Iota Xi Charities
Puerta Vallarta
Sean & Ellen Rasor
Margaret Richardson
Dr. Rob & Leigh Ann Rudicel
Rust Townsend Home
Appliance Center
Sam Pierce Chevrolet
Elizabeth Scaife
Secret Families
Christmas Charity
Judy Small
DeeAnna Snider
Solutionz Conferencing
South Asian Muncie Association
April Spangler
Starbucks
James & Alana Stiener
Kate Studt
Charles V. & Claudia B. Sursa
T & H Sweeper
Taylor Architects
Taylor University
Social Work Students
Teverbaugh Dental
Twin Archer Brewpub
Vera Mae's, Ltd.
Walker Orthodontics
Wal-Mart Supercenter #3747
Martina Webster
Lana White
Whitinger Strategic Services
Leland C. Wilhoite, DDS
Rev. David & Cindy Woods

Yorktown Family Dentistry
Kendi Zvokel

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In Memory of Richard Clevenger
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Kelly & Donna Stanley*

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*Richard Gray
Pinkerton Oil Co.*

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In Memory of Judy Jones
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In Memory of Margaret Junco
John Junco

In Memory of Jayne Kersey
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Kelly & Donna Stanley

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James & Elizabeth Fisher

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Sylvia Searight

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In Memory of Betty Shondell
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Donald & Trula Ross

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Quality/Safety Dept-IU Health BMH
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Meagan Bogan

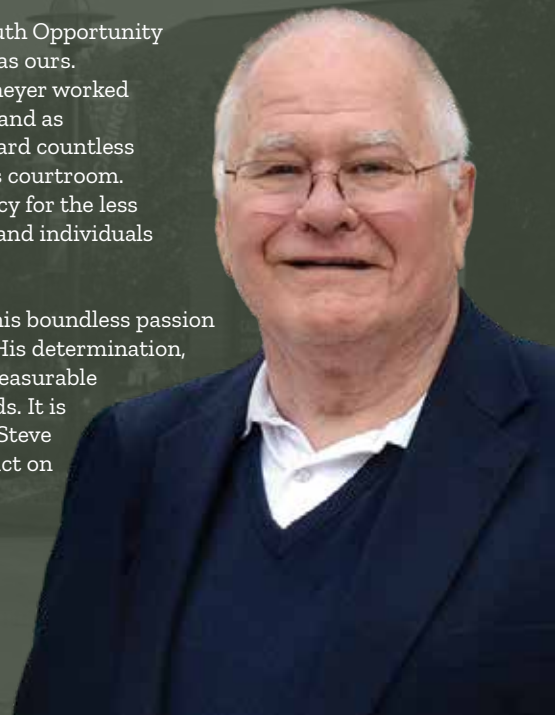
In Memory of Joe Wilson
*Nancy Barefoot
Ray & Tracy Chambers*

A TRIBUTE TO JUDGE STEVE CALDEMYER

Every story has an author, and the Youth Opportunity Center can credit Steven Caldemeyer as ours. For more than 25 years, Judge Caldemeyer worked in the judicial system as a prosecutor and as a Circuit Court judge. Caldemeyer heard countless criminal, civil and juvenile cases in his courtroom. However, his true passion was advocacy for the less fortunate, abused/neglected children and individuals that didn't always have a voice.

We remember Judge Caldemeyer for his boundless passion and commitment to our community. His determination, passion, and sacrifice have led to immeasurable opportunities for YOC families and kids. It is with great sadness in our hearts that Steve will no longer be with us, but his impact on our community will last for decades to come.

Judge Steve Caldemeyer
1942-2018



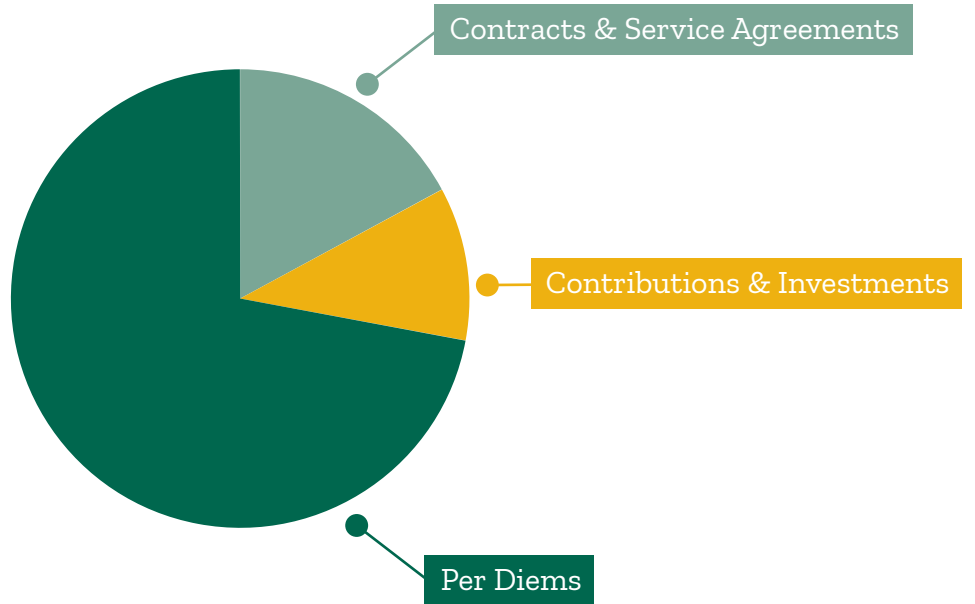
FINANCIALS

COMBINED FINANCIALS OF THE YOC & YOC FOUNDATION

(FOR TIME PERIOD JULY 1, 2017 - JUNE 30, 2018)

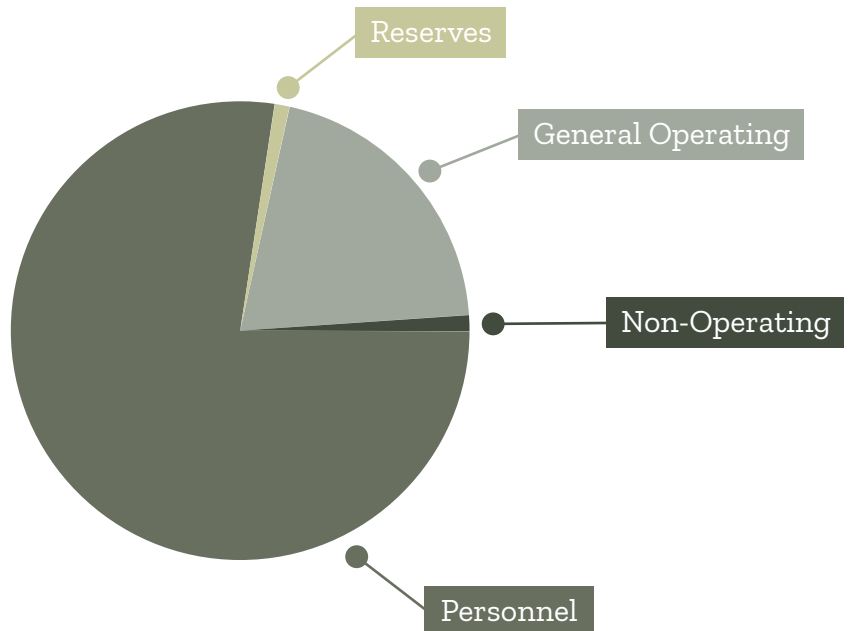
SOURCES

CONTRACTS & SERVICE AGREEMENTS	\$4,034,414
CONTRIBUTIONS & INVESTMENTS	\$2,549,227
PER DIEMS	\$16,976,501
	\$23,560,142



USES

GENERAL OPERATING	\$4,817,601
NON-OPERATING	\$265,767
PERSONNEL	\$18,226,269
RESERVES	\$250,505
	\$23,560,142





YOUTH OPPORTUNITY CENTER FOUNDATION

The Youth Opportunity Center Foundation exists to support the mission and priorities of the Youth Opportunity Center (YOC). Through a focused, strategic approach to community engagement and fundraising activities, the YOC Foundation develops partnerships with individuals, corporations, employees and foundations to garner fiscal support in funding the “margin of excellence” and evidence-based treatment services of the YOC. The YOC serves and provides hope to Indiana’s youth who are most in need of outpatient and residential behavioral health services resulting from abuse, neglect, and abandonment.

The YOC Foundation helps YOU help the YOC. By supporting the YOC through the YOC Foundation, you help us help kids – kids who have fallen through the cracks and need the counseling, character education, and treatment the YOC provides on it’s beautiful 75 - acre campus.

WAYS TO CONTRIBUTE

BY CHECK • ONLINE • STOCK TRANSFER • BEQUESTS • EVENTS • SHOPPING FOR KIDS

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YOUTH OPPORTUNITY CENTER

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